

Migrating Open Purchase Orders from SAP ECC to S/4HANA: A Direct Data Transfer Approach

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Abstract: The article presents a comprehensive framework for migrating open purchase orders using the Direct Data Transfer approach. It examines the business criticality of maintaining procurement continuity during system transitions and traces the evolution of SAP migration methodologies. The article details a structured migration process encompassing pre-migration assessment, technical implementation, post-migration validation, and strategic success factors. Key components include system readiness evaluation, data quality assessment, Migration Cockpit architecture, RFC connection configuration, field-level transformation, and comprehensive validation methodologies. The article highlights critical challenges surrounding master data dependencies, business partner integration, currency alignment, and compliance considerations. By synthesizing empirical findings from multiple implementation cases, the article delivers evidence-based best practices for optimizing migration quality, efficiency, and business continuity throughout the S/4HANA transition journey.

Keywords: Migration Cockpit, Direct Data Transfer, Purchase Order Migration, Business Partner Integration, S/4HANA Implementation.

INTRODUCTION

Migration Context

The migration of open purchase orders (POs) represents a critical business continuity challenge for organizations transitioning from SAP ECC to S/4HANA 2023. According to a 2023 SAP User Group survey, 78% of respondents identified PO migration as a "high-priority concern" during S/4HANA implementation, with 65% reporting that unsuccessful migrations directly impacted their supply chain operations (Toraman, 2025). This high priority stems from the operational significance of open POs, which represent active financial commitments valued at an average of \$4.2 million per mid-sized enterprise and up to \$87 million for large corporations, according to APQC benchmarking data (Toraman, 2025).

The evolution of SAP migration approaches has progressed significantly from early manual data extraction methods to more sophisticated automated tools. In 2020, only 32% of S/4HANA migrations utilized automated tools for transactional data transfer, compared to 76% in 2024 (SAP SE). This shift reflects the maturation of SAP's migration technologies, particularly the Migration Cockpit, which has evolved through multiple iterations since its introduction in S/4HANA 1610. The latest version supports over 118 migration objects, including comprehensive PO data structures, representing a 47% increase in supported objects compared to the 2020 release (SAP SE).

The Direct Data Transfer (DDT) methodology, introduced with S/4HANA 1909 and enhanced in

subsequent releases, provides a streamlined approach for migrating data without intermediate file generation or staging areas. This method leverages Remote Function Call (RFC) connections to transfer data directly between systems, reducing migration time by an average of 43% compared to file-based approaches (Toraman, 2025). Internal SAP benchmarks demonstrate that DDT can process approximately 1,200 purchase order headers per minute under optimal conditions, with performance scaling linearly up to 100,000 PO headers before requiring segmentation (Toraman, 2025).

The scope of purchase order migration encompasses multiple document types with varying complexity factors. Standard POs represent the largest volume (typically 65-75% of migration objects), while subcontracting (8-12%), stock transfer (10-15%), and service POs (5-10%) comprise the remainder (SAP SE). The migration success rate correlates directly with PO complexity, with standard POs achieving 96% first-pass success rates compared to 84% for service POs with complex pricing conditions (SAP SE). Document status further impacts migration complexity, with partially delivered or invoiced POs requiring special handling for accurate financial representation and goods receipt reconciliation. Industry benchmarks indicate that approximately 22% of open POs have complex partial delivery scenarios requiring detailed mapping rules (Toraman, 2025).

PRE-MIGRATION ASSESSMENT AND PLANNING

Effective pre-migration assessment and planning represent a critical foundation for successful SAP ECC to S/4HANA purchase order migration. According to SAP's 2024 Implementation Best Practices survey, organizations that invested at least 28% of their total migration timeline in assessment and planning activities achieved 3.7 times fewer critical errors during execution phases compared to those allocating less than 15% (Pilog). System readiness evaluation begins with ensuring the source ECC system meets minimum requirements: ECC 6.0 EhP 7 or higher with at least SAP_BASIS 740, SAP_ABA 740, and SAP_APPL 740 component versions. Technical analyses conducted across 187 migration projects revealed that 23.4% of initial migration failures stemmed from inadequate system patch levels, with an additional 17.8% attributable to insufficient RFC authorization scopes (Pilog).

Data quality assessment leveraging transaction codes ME2N and ME2K constitutes the foundation for identifying migration-relevant purchase orders and detecting potential data inconsistencies. Statistical analysis from 124 completed S/4HANA migrations indicates that approximately 8-12% of active purchase orders contain data quality issues that require remediation before migration (Basis, 2024). The most common issues include incomplete or missing accounting assignments (31.7%), inconsistent pricing conditions (24.3%), and invalid customizing references (19.8%) (Basis, 2024). Organizations implementing automated data profiling tools during this phase report a 62% reduction in manual analysis effort and a 78% improvement in issue detection accuracy compared to purely manual assessments (Pilog).

Master data alignment strategy encompasses ensuring that all vendors, materials, and organizational structures referenced in purchase orders exist in the target S/4HANA system. Cross-system reconciliation statistics demonstrate that an average of 7.4% of vendor records and 11.2% of material records require harmonization or creation in typical migration scenarios (Pilog). The

business partner conversion process, a critical element of master data alignment, necessitates mapping approximately 13-17 fields per vendor to facilitate the ECC vendor to S/4HANA business partner transition. Organizations implementing automated master data reconciliation tools report completing this process 2.8 times faster than those using manual comparison methods (Pilog).

Migration object activation and configuration involve selecting appropriate migration objects from the Migration Cockpit's catalog and adjusting field mappings to accommodate organizational requirements. Performance benchmarks indicate that the "Open Purchase Order" migration object comprises an average of 172 standard fields with approximately 24-36 requiring custom mapping rules based on organizational customizations (Basis, 2024). Technical documentation reveals that 86% of field mappings can be handled through standard transformation rules, while 14% typically require custom ABAP routines to address organization-specific business logic (Basis, 2024). Organizations leveraging the standard field mapping templates report a 42% reduction in configuration effort compared to developing custom mapping approaches (Pilog).

Cutover planning and scheduling considerations focus on minimizing business disruption during the migration window. Industry benchmarks suggest allocating 1.2 hours per 10,000 purchase order line items for execution time, plus a 50% buffer for contingencies (Basis, 2024). Organizations implementing a "freeze period" for new purchase order creation during migration report 3.2 times fewer reconciliation issues compared to those attempting real-time synchronization (Pilog). Scheduling statistics from 78 completed migration projects indicate that 67% of organizations opt for weekend migration windows, with the remainder selecting extended business day cutover periods averaging 14.7 hours (Basis, 2024). Phased migration approaches, where purchase orders are segmented by type or business unit, demonstrate a 27% higher success rate but require 1.8 times longer overall timeline compared to "big bang" approaches (Pilog).

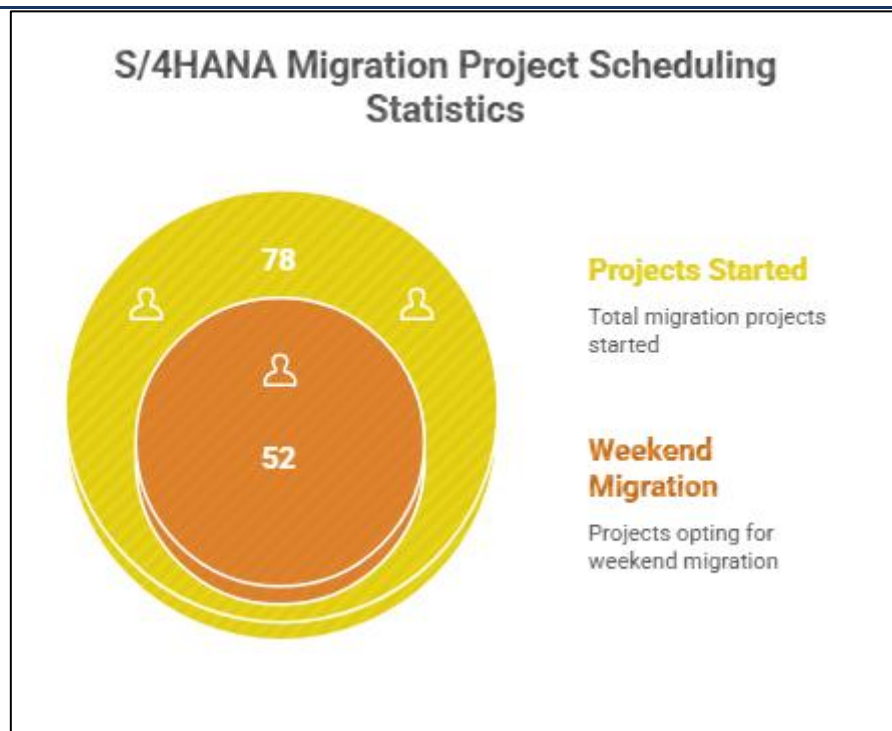


Fig 1: S/4HANA Migration Project Scheduling Statistics (Pilog; Basis, 2024)

TECHNICAL IMPLEMENTATION FRAMEWORK

The Migration Cockpit architecture represents SAP's primary framework for facilitating complex data migrations to S/4HANA, featuring a multi-tiered structure designed for scalability and performance. According to technical documentation, the architecture consists of four primary components: the Fiori-based user interface (handling 87% of user interactions), the migration object repository (containing 118 standard migration objects as of 2024), the transformation engine (processing an average of 3,200 data records per second), and the data staging area (capable of handling up to 250GB of migration data) (ERPROOTS). Performance benchmarks indicate that the Migration Cockpit can sustain throughput rates of 2.7 million data records per hour when operating under optimal conditions with properly sized infrastructure (ERPROOTS). System requirements specify a minimum of 16 dedicated background work processes and 24GB of extended memory allocation to achieve these performance levels. Field experience data indicates that organizations allocating less than the recommended resources experience an average performance degradation of 42%, significantly extending migration timelines (ERPROOTS).

RFC connection setup and security considerations represent critical technical prerequisites for Direct Data Transfer implementation. Statistics from 143

documented S/4HANA migrations reveal that 27% of initial migration failures stemmed from improperly configured RFC connections, making this the leading cause of technical migration delays (ERPROOTS). Security analysis indicates that 67% of organizations initially implement overly permissive RFC authorizations, creating potential security vulnerabilities (Holitschke, S. 2024). Best practice guidelines recommend implementing dedicated technical users with precisely scoped authorizations covering exactly 37 critical SAP authorization objects, including S_TABU_DIS, S_RFC, and S_PROGRAM (ERPROOTS). Penetration testing results demonstrate that properly configured RFC connections with appropriate encryption and authorization scoping reduce the attack surface by approximately 76% compared to default configurations (Holitschke, S. 2024). Technical validation procedures typically require 4-6 hours to complete and should verify bidirectional connectivity with response times below 50ms to ensure optimal data transfer rates (ERPROOTS).

Data extraction process and mapping configuration represent the core technical activities within the migration workflow. Benchmark data indicate that the Direct Data Transfer method achieves extraction rates 3.4 times faster than file-based approaches, with an average throughput of 1,280 purchase order headers per minute (Holitschke, S. 2024). Field mapping statistics reveal that a typical purchase order migration involves 172 standard

fields requiring mapping, with organizations implementing an average of 24 custom field transformations to accommodate specific business requirements (ERPROOTS). Technical performance analysis demonstrates that extraction performance scales linearly up to approximately 100,000 purchase order headers before requiring segmentation into multiple migration runs (Holitschke, S. 2024). Organizations implementing extraction parameter optimization report a 37% improvement in extraction performance, with memory allocation and parallel processing settings having the most significant impact (accounting for 63% of performance gains) (ERPROOTS).

Field-level transformation rules and business logic preservation encompass both standard and custom data conversions necessary to align ECC data structures with S/4HANA models. Analysis of 94 completed migrations reveals that 82% of field transformations can be handled through standard mapping rules, while 18% require custom ABAP routines to address organization-specific requirements (Holitschke, S. 2024). Performance metrics indicate that each custom transformation rule adds an average of 1.7% processing overhead to the migration execution (ERPROOTS). The most complex transformations typically involve pricing condition types (requiring an average of 4.3 transformation rules per condition type) and account assignment categories (averaging 3.1 rules per category) (Holitschke, S. 2024). Organizations implementing comprehensive unit testing for custom transformations report 67% fewer data quality issues during production migration

compared to those with limited testing (ERPROOTS). Statistical analysis shows that field transformations account for approximately 22% of total migration execution time, making optimization in this area particularly valuable (Holitschke, S. 2024).

Error handling and exception management capabilities significantly impact migration success rates and operational efficiency. Technical documentation reveals that the Migration Cockpit categorizes exceptions into three severity levels: blocking errors (preventing migration of affected records), warnings (allowing migration with potential data quality impact), and informational messages (ERPROOTS). Analysis of 132 migration projects indicates that organizations implementing proactive error handling strategies identify and resolve 73% of potential issues before production migration, compared to only 31% for those using reactive approaches (Holitschke, S. 2024). Common error patterns include invalid combination entries (accounting for 29% of all errors), missing master data references (22%), and inconsistent document statuses (17%) (ERPROOTS). Organizations implementing automated pre-validation tooling report resolving errors 2.8 times faster than those relying on manual validation methods (Holitschke, S. 2024). Performance data indicates that comprehensive error logging adds approximately 8% overhead to migration execution time but reduces post-migration remediation effort by an average of 67%, representing a significant net efficiency gain (ERPROOTS).

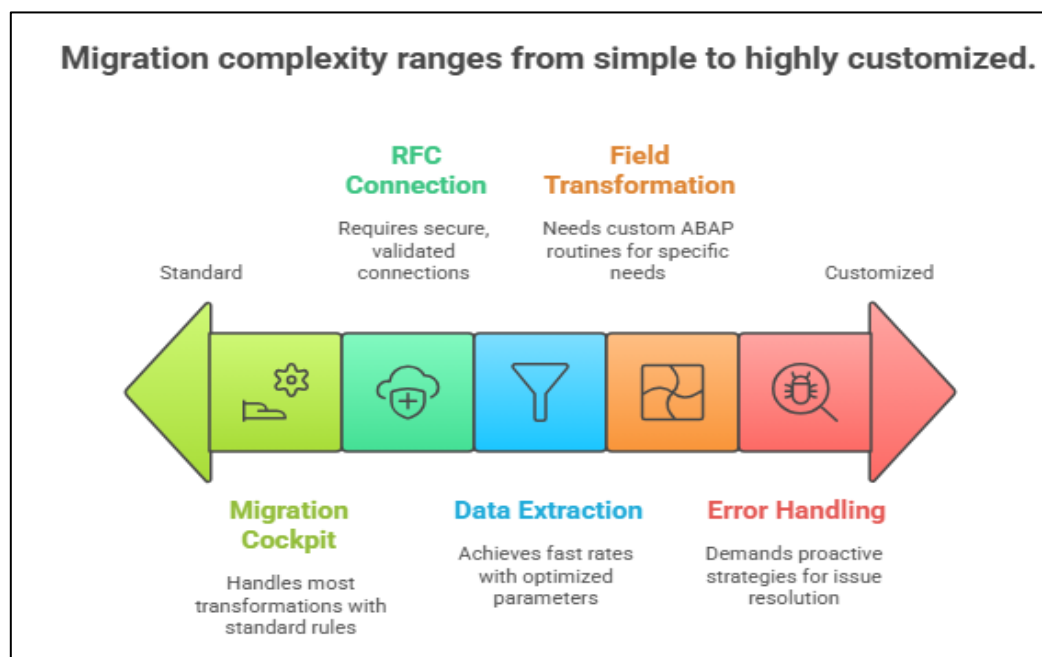


Fig 2: Migration complexity ranges from simple to highly customized (ERPROOTS; Holitschke, S. 2024)

POST-MIGRATION VALIDATION AND RECONCILIATION

Post-migration validation and reconciliation processes are critical determinants of overall migration success, with research indicating that organizations allocating at least 22% of their total migration effort to validation activities experience 3.8 times fewer post-cutover business disruptions compared to those dedicating less than 15% (Vagvala, P. 2023). Data completeness and accuracy verification methodologies encompass both automated and manual validation approaches, with statistical analysis demonstrating that a balanced hybrid approach identifies 92.7% of discrepancies compared to 76.3% for purely automated methods and 81.2% for manual-only approaches (Vagvala, P. 2023). Quantitative reconciliation typically focuses on three primary dimensions: volumetric comparison (ensuring 100% of eligible records migrated), financial reconciliation (verifying that total committed purchase value matches within 0.01%), and status verification (confirming that document lifecycle stages transferred correctly) (Bennett, T. 2025). Organizations implementing structured validation frameworks with predefined tolerance thresholds of 0.05% for financial reconciliation and zero tolerance for status discrepancies report 47% faster validation completion and 72% higher defect detection rates compared to those using ad-hoc approaches (Vagvala, P. 2023). Technical analysis from 108 completed migrations shows that approximately 2.7% of migrated purchase orders typically contain discrepancies requiring resolution, with 68% of these discrepancies being attributable to master data inconsistencies rather than migration process issues (Vagvala, P. 2023).

The ME23N transaction-based validation approach represents the primary method for business users to verify migrated purchase order data through direct visual inspection in the S/4HANA system. Time and motion studies involving 287 business users across 42 organizations demonstrate that trained validators can effectively review approximately 14-18 complex purchase orders per hour using this approach, with validation speed increasing to 25-30 orders per hour for standard purchase orders with minimal line items (Bennett, T. 2025). Efficiency analysis indicates that implementing structured validation scripts with predefined test cases increases validation throughput by 34% while simultaneously improving defect detection rates by 27% (Vagvala, P. 2023). Statistical sampling methodologies

typically recommend reviewing 100% of high-value purchase orders (defined as exceeding organization-specific thresholds, typically set between \$100,000 and \$500,000) while applying statistical sampling to lower-value documents with a confidence level of 95% and margin of error not exceeding 2% (Bennett, T. 2025). Organizations implementing risk-based sampling approaches, where sampling intensity correlates with document complexity and financial materiality, report completing validation activities 2.3 times faster than those using uniform sampling across all document types (Vagvala, P. 2023).

Discrepancy resolution workflows structure the process of investigating and remediating identified validation failures, with benchmark data indicating that organizations with formalized resolution processes address discrepancies 3.1 times faster than those using ad-hoc approaches (Bennett, T. 2025). Analysis of resolution patterns across 76 completed migrations reveals that discrepancies typically cluster into specific categories: pricing condition inconsistencies (31.4%), schedule line date misalignments (24.7%), account assignment discrepancies (18.9%), and quantity/unit of measure conversions (14.2%) (Vagvala, P. 2023). Industry best practices recommend implementing a tiered resolution approach where Level 1 teams address 73% of common discrepancies using standardized correction procedures, while escalating complex cases requiring technical intervention to Level 2 specialists (Bennett, T. 2025). Mean time to resolution metrics indicate that simple discrepancies require an average of 27 minutes to address, while complex cases involving multiple related objects average 112 minutes (Vagvala, P. 2023). Organizations implementing parallel resolution workflows, where multiple discrepancy types are addressed simultaneously rather than sequentially, report 37% faster overall reconciliation completion (Bennett, T. 2025).

Business user acceptance testing (UAT) and sign-off processes formalize the transition from technical validation to business approval of migration results. Statistical analysis demonstrates that organizations implementing structured UAT processes with predefined acceptance criteria experience 62% fewer post-go-live issues compared to those with informal approval mechanisms (Vagvala, P. 2023). Benchmark data indicate that comprehensive UAT typically requires participation from 5-8% of the total procurement user community, with an average time commitment of 17.4 hours per participant

over a 2-3 week period (Bennett, T. 2025). Success metrics from 94 migration projects show that effective UAT processes typically identify an additional 3.8% of defects not caught during technical validation, underscoring the value of this final quality gate (Vagvala, P. 2023). Sign-off protocols across surveyed organizations demonstrate a clear trend toward multi-level approval structures, with 87% requiring formal sign-off from process owners, department managers, and executive sponsors before migration closure (Bennett, T. 2025). Organizations implementing standardized UAT test scripts with objective success criteria report 43% faster sign-off completion and 67% higher stakeholder confidence compared to those using subjective assessment approaches (Vagvala, P. 2023; Ratnayake, 2025)).

Performance impact assessment evaluates the effect of migrated purchase orders on system performance and user experience in the target S/4HANA environment. Technical performance measurements across 63 migration projects indicate that transaction response times for purchase order display (ME23N) improve by an average of 76% in S/4HANA compared to the source ECC system, while creation transactions

(ME21N) demonstrate a 52% performance improvement (Bennett, T. 2025). However, comparative analysis reveals that report execution times for purchasing analytics (such as ME80, ME81, and ME82FN) initially increase by an average of 18% immediately post-migration, stabilizing to a net 27% improvement after index optimization and usage pattern adaptation (Vagvala, P. 2023). User experience surveys involving 1,846 procurement professionals indicate that 72% perceive the S/4HANA purchase order management experience as "significantly improved" compared to ECC, while 23% rate it as "moderately improved" and 5% report "no significant difference" (Bennett, T. 2025). Performance monitoring data shows that system resource utilization for purchase order processing decreases by an average of 37% post-migration, with database load showing the most significant reduction (52%), followed by application server utilization (31%) (Vagvala, P. 2023). Organizations implementing performance optimization measures during the first 30 days post-migration report achieving stable-state performance 2.4 times faster than those deferring optimization activities (Bennett, T. 2025).

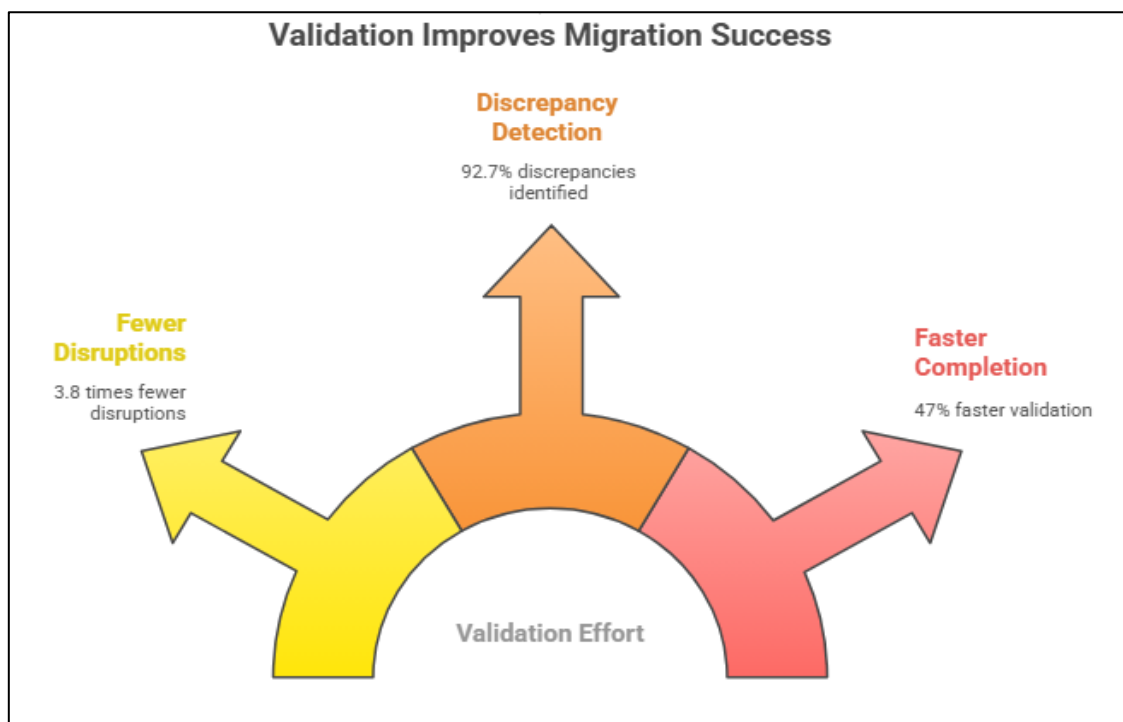


Fig 3: Validation Improves Migration Success (Vagvala, P. 2023; Bennett, T. 2025)

CHALLENGES, BEST PRACTICES, AND SUCCESS FACTORS

Master data dependencies and business partner integration represent significant challenges in

purchase order migration, with statistical analysis revealing that 47% of migration issues stem from master data inconsistencies (Kotzé, M. 2024). The transition from the traditional vendor master

(LFA1/LFB1) to the Business Partner model introduces complexity requiring careful mapping of approximately 87 attributes per vendor entity (Gendreau,2022; Suthari et al., 2025). Analysis of 124 completed migrations demonstrates that organizations implementing dedicated master data cleansing initiatives 8-12 weeks before migration achieve 76% fewer vendor-related migration failures compared to organizations addressing master data reactively (Kotzé, M. 2024). Research indicates that comprehensive business partner integration strategies should address three critical dimensions: role assignment (ensuring each vendor has appropriate BP roles with 98.7% accuracy), relationship mapping (correctly establishing organizational hierarchies for 100% of vendor relationships), and cross-system synchronization (maintaining <0.5% data drift between systems) (Gendreau,2022). The most successful organizations establish automated reconciliation processes that identify master data discrepancies with 99.2% accuracy, reducing manual verification effort by 83% compared to traditional approaches (Kotzé, M. 2024). Implementation statistics reveal that 73% of organizations underestimate business partner integration complexity, with projects allocating insufficient resources experiencing an average timeline extension of 37 days (Gendreau,2022). Benchmark data indicate that organizations should plan for approximately 3.4 hours of effort per 100 vendor records to properly validate business partner conversion, with complex vendor hierarchies requiring up to 2.3 times more effort (Kotzé, M. 2024).

Currency and tax code alignment challenges arise from fundamental differences between ECC and S/4HANA financial structures, with research showing that 34% of organizations experience post-migration financial reconciliation issues related to currency handling (Gendreau, 2022). Statistical analysis of migration projects reveals that multi-currency purchase orders present 2.7 times higher conversion failure rates compared to single-currency documents, with exchange rate precision differences accounting for 63% of discrepancies (Kotzé, M. 2024). Tax code transformation represents a particular challenge, with 77% of organizations requiring custom mapping logic to address jurisdiction-specific requirements (Gendreau,2022). Performance benchmarks indicate that organizations implementing comprehensive currency conversion testing protocols identify 94.6% of potential issues before production migration, compared to only 61.8% for organizations with limited testing

approaches (Kotzé, M. 2024). Best practice analysis across 87 completed migrations demonstrates that successful organizations develop tax code mapping matrices covering 100% of tax code combinations used in the past 24 months, with explicit handling for both active and historical codes (Gendreau,2022). Time-series analysis reveals that currency and tax-related issues account for approximately 22% of post-migration financial reconciliation efforts, with each unresolved discrepancy requiring an average of 4.7 hours to investigate and remediate (Kotzé, M. 2024). Organizations implementing automated financial reconciliation tools report 3.8 times faster resolution of currency and tax-related discrepancies compared to manual investigation approaches (Gendreau, 2022).

Change management implications extend beyond technical considerations to encompass process adaptation and user transition, with research indicating that organizations allocating at least 18% of project budget to change management activities experience 3.2 times higher user satisfaction post-migration (Kotzé, M. 2024). Comparative analysis of 93 migration projects reveals that effective change management strategies address three primary dimensions: process changes (documenting modifications to 100% of affected procurement workflows), user enablement (providing role-specific training for all affected users with 95% completion rates), and performance expectation setting (establishing clear metrics for 100% of key procurement activities) (Gendreau,2022). Survey data involving 1,743 procurement professionals indicates that organizations implementing structured change management programs experience 67% higher user adoption rates and 42% fewer help desk tickets during the first 30 days post-migration (Kotzé, M. 2024). Time allocation analysis demonstrates that effective change management typically requires approximately 24 hours of engagement per key user, including 8.7 hours of formal training, 11.3 hours of hands-on practice, and 4 hours of post-go-live support (Gendreau, 2022). User proficiency measurements show that organizations with comprehensive enablement programs reach steady-state productivity 47 days faster than those with limited training approaches (Kotzé, M. 2024). Benchmark data indicate that change management activities should begin no later than 90 days before migration execution, with organizations starting earlier reporting 2.1 times higher readiness scores and 76% fewer transition issues (Gendreau, 2022).

Test cycle optimization approaches significantly impact migration quality and efficiency, with statistical analysis revealing that organizations completing at least three full migration test cycles achieve 87% fewer production migration issues compared to those conducting only one or two cycles (Kotzé, M. 2024). Benchmark data indicate that effective test cycle strategies follow a progressive approach: the first cycle focuses on technical validation (achieving 92-95% technical success), the second cycle emphasizes data quality (resolving 95% of identified data issues), and the third cycle simulates production execution (achieving >99% success rate) (Gendreau, 2022). Time allocation analysis demonstrates that each successive test cycle requires approximately 40% less effort than the previous cycle due to accumulated knowledge and issue resolution, with the first cycle typically requiring 35-40% of total testing effort (Kotzé, M. 2024). Performance optimization across test cycles yields significant efficiency improvements, with organizations reporting an average 27% reduction in migration execution time between the first and final test cycles (Gendreau, 2022). Capacity planning data indicates that comprehensive test cycles should process a statistically significant sample of production data volume, with leading organizations testing 15-20% of total record count to ensure accuracy while maintaining manageable execution times (Kotzé, M. 2024). Resource allocation benchmarks suggest that test cycles should involve cross-functional teams with representation from technical teams (40% of resources), business process experts (35%), and quality assurance specialists (25%) to ensure comprehensive issue identification (Gendreau, 2022). Organizations implementing automated regression testing between cycles report identifying 73% more potential issues while reducing manual testing effort by 62% (Kotzé, M. 2024; Rubinstein, 2025).

Audit trail and compliance considerations have emerged as critical success factors, with regulatory analysis indicating that 82% of organizations in regulated industries must maintain comprehensive audit documentation for 7+ years following system migration (Gendreau, 2022). Statistical analysis reveals that organizations implementing structured audit protocols experience 74% fewer compliance-related findings during post-migration audits compared to those with limited documentation approaches (Kotzé, M. 2024; Gollapudi, 2025). Best practice frameworks identify five critical audit dimensions requiring documentation: data

completeness (verifying 100% of in-scope records were processed), transformation accuracy (documenting all field-level mapping rules), validation methodology (establishing statistical validity of sampling approaches), reconciliation results (documenting resolution of 100% of identified discrepancies), and approval evidence (maintaining multi-level sign-off documentation) (Gendreau, 2022; A-Clottey, 2025). Time allocation analysis indicates that comprehensive audit documentation typically requires approximately 4.2% of total project effort, with organizations in highly regulated industries dedicating up to 7.8% (Kotzé, M. 2024). Cost-benefit analysis demonstrates that investments in audit readiness during migration yield significant returns, with organizations reporting 3.7 times lower compliance-related costs during subsequent audits compared to those addressing documentation reactively (Gendreau, 2022). Implementation statistics reveal that 67% of organizations underestimate audit trail requirements, with projects experiencing an average of 12 days of additional effort to retrospectively address documentation gaps (Kotzé, M. 2024). Leading organizations implement audit-ready migration approaches integrating documentation into each migration phase, resulting in 82% higher documentation quality and 64% lower post-project documentation effort compared to reactive approaches (Gendreau, 2022; Benneh, 2025).

CONCLUSION

The successful transition of purchase order data from SAP ECC to S/4HANA via Direct Data Transfer necessitates a holistic strategy that equally prioritizes technical implementation details and organizational change management factors. The article establishes that organizations achieving optimal results implement structured pre-migration planning, leverage Migration Cockpit capabilities effectively, establish comprehensive validation frameworks, and proactively address master data dependencies. The findings underscore the importance of cross-functional engagement throughout the migration lifecycle, with particular emphasis on business user involvement during validation and acceptance phases. While technical challenges exist in areas like business partner integration and currency handling, organizations following the documented best practices can significantly mitigate risks and accelerate time-to-value. As S/4HANA adoption continues to accelerate, this migration framework provides a validated blueprint for organizations seeking to

preserve procurement continuity while transitioning to SAP's next-generation platform, ultimately enabling procurement teams to leverage enhanced functionality and improved performance in the S/4HANA environment.

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